

THE CITIES DEVELOPMENT INITIATIVE FOR ASIA

Tools & Mechanisms to Support Cities in Moving from Plans to Implementation

3 Key Instruments

CDIA is currently working on 17 approved applications with 15 cities in 11 countries

- Three key instruments have been developed and are being successfully applied with our partner cities
 1. The Pre-feasibility Study mechanism (and marketing plan)
 2. The Project Programming & Prioritization Toolkit
 3. Public-Private-Partnership Guideline for City Authorities

The Prefeasibility Study Mechanism

A gap often exists between city-level development plans & strategy and their projects

- CDIA has been applying this mechanism in helping cities move more quickly towards implementation of selected strategic infrastructure investments at $\frac{1}{4}$ the initial cost of full feasibility studies
- Based on results, a PFS is typically adequate to give both the city administration and potential investors a sufficient level of confidence to make a ration decision to proceed to full feasibility study stage

The Prefeasibility Study Mechanism

Components & Outputs

- A PFS generally comprises:
 - Investment programming and packaging
 - Initial scoping and costing
 - Priority setting
 - Marketing strategy
- Typical outputs are descriptions of priority projects for which broad design choices have been made – at a level of detail sufficient for a TOR for a feasibility study
- A PFS Guide has been drafted to help clarify the content and scope of such studies

Project Programming & Prioritization Toolkit

Cities often struggle to structure & prioritize their investment projects

- CDIA has developed a manual and excel software program to help cities move from a wish-list of projects to a short-list of priority investments
- The toolkit is assisting cities to:
 - Structure projects using a rational approach and set of indicators
 - Prioritize projects according to city development objectives, selected criteria and financial support options; and
 - Program projects in a 5-year investment plan matching the fiscal space of the city

Project Programming & Prioritization Toolkit

The Toolkit is currently being applied in a number of country contexts

- Has been developed and tested in 3 country contexts and fully applied in KMC
- Further implementation is underway with selected cities in China, India and Lao PDR – Other countries are likely soon to follow.

PPP Guidelines

Many cities are unsure on how to initiate PPP investments in strategic infrastructure

- To do more with less resources, many cities are looking to PPPs to extend their capacity to implement strategic infrastructure
- However, many mid-sized and smaller cities are unsure on how to take the first steps
- CDIA is completing formulation of a PPP Guide for cities to help them better
 - understand the concept, risks and benefits;
 - Identify potential PPP projects;
 - Leverage public resources
 - Look to additional information and support should they decide on this course of action



CDIA CONTACTS

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