



Moderator's Report

Stakeholders' Forum

November 2008



CDIA

Cities Development Initiative for Asia

INTRODUCTION

The Forum brought together a wide range of CDIA's stakeholder representatives including national representatives, city partners, regional organizations and international organizations (see attachment for list of participants). The Forum was held immediately following the World Urban Forum so as to gain synergies and help ensure participation of many key stakeholders that were attending this event. Additionally, the Stakeholders' Forum was scheduled to take place the day preceding CDIA's Programme Review Committee Meeting so that the points raised could serve as input to the PRC's decision-making.

The event was opened with an outline of the event objectives and structure for gaining input from the participants. After a brief overview of the CDIA program and key activities by the Programme Manager and Programme Co-ordinator the floor was turned over to the external workshop moderator to facilitate the input on two key areas as outlined in the following section. The CDIA team responded to specific questions and points of clarification, but the focus of the workshop was to gain as much input from the widest range of stakeholders as possible in the time allocated.

Two key topics were presented to the Forum for discussion:

1. Looking back at CDIA's activities and operations and reflecting if changes should be considered in the way it does business; and
2. Looking forward to consider key components surrounding CDIA's potential scaling-up of activities.

The following presents the points raised by the participating stakeholders according to the two topics presented:



1 STAKEHOLDER INPUT ON TOPIC # 1

- Eligibility criteria for city participation (especially in regard to population size) should remain flexible according to city and country context.
- Flexibility in response to differing local needs and contexts characterizes CDIA.
- There is a need for intervention from the civil society within the CDIA process as not all LGUs integrate participatory approaches in their plan formulation processes.
- The Initiative must avoid raising expectations by ensuring that interventions result in investments at the city level; at the same time, good proposals are likely to elicit funding support.
- Does CDIA have an exit strategy?
- Capacity building should be a focus of CDIA including establishment of city to city coaching when doing PFS bringing experience from other cities in the region or internationally.
- CDIA should look to build capacities and not consultancies.
- With CDIA, the city can implement city level demanded project that can improve the local economy, address poverty and environmental issues and resolve local problems that the national level has not assisted.



2 STAKEHOLDER INPUT ON TOPIC # 2

- The notion of competitiveness should be pursued in terms of being able to position cities to get assistance. Often during such co-operation, however, the same cities keep popping-up in international co-operation – how do we manage a wider distribution?
- There appears to be a gap between CDS and CDIA – are there in fact gaps? At the same time, the two processes can be mutually reinforcing as Iloilo City illustrates.
- CDIA could look to wider international nodes that go beyond the country level, doing both networking and operations and building peer-to-peer learning.
- Another view was that CDIA should focus on a country-level approach.
- A critical issue is how to scale-up the investment side as well as the demand side. Private banking and private-public partnerships in that regard are new areas that can be developed.
- CDIA must have something unique to ‘sell’. (Its particular niche is enabling medium sized city governments to prepare good funding proposals that draw effective support.)
- Consider the need to set up or tap into capacity building institution that could do part of the scaling-up, leading to more permanent institutional arrangements.
- CDIA must look at the total context – is a short-coming of local governments in co-operation projects in a lack of evaluation related to collection/ utilization of data – this gap can result in a huge loss of benefits.
- Need to have national governments on board or else CDIA will not get too far; national government should give framework of support linked to national strategy and enabling framework;
- There are national associations of local governments of varying capacity with some at different stages of development – these associations would greatly benefit from association with CDIA. Take advantage of the whole group of stakeholders in the country from national to province to local to associations to civil society.
- There are a number of institutions that can do work similar to CDIA and are doing it. The difference is developing good quality projects attuned to large-scale projects. CDIA has the opportunity to offer support for large-scale project implementation.
- City-to-city links at the operational level should be actively encouraged, otherwise inputs will not be as effective as they might be, nor will they be sustainable.
- Performance measurements must be established and promoted to foster continuing support. How can other actors from national and local level be involved?
- It would be useful for the CDIA city and support stakeholders to come together after a year to assess city and CDIA performance along with lessons learned.
- Legal provisions need to be addressed, as in the existing structure of year to year funding where multi-year funding is required.

- Cities know what they want and CDIA can facilitate the access to resources to implement the projects, capacity building is therefore not the issue so much as thinking about the city proponents and the financiers. Carrying out thorough market analysis will help.
- Some approaches are standard and some are new – for the new ones, there is a need to do some capacity building.
- CDIA can bring in other agencies to help cities undertake, for example, better budgeting processes. A role of CDIA calls for mobilizing other ODAs to get the resources mobilized to do this structuring.
- CDIA should be anchored in the local development process instead of identified solely with the current group of local officials. CDIA tries to ensure sustainability of co-operation across elected terms of officials; Problems posed by large multi-jurisdictional and multi-term projects must be solved if for continuity.
- On scaling-up, is there really a need to stress that? Why the rush, especially in light of current financial crisis?
- It is crucial for continuity to engage the local citizenry in participatory processes around the project preparation. This builds up a constituency of stakeholders committed to the project who will demand its continuation if that is threatened under a new administration.
- There is a need to look to the future of CDIA, especially if it moves toward more autonomous identity; an intermediate process could entail drawing in seconded international staff.
- CDIA gains stature from links with ADB, GTZ and KfW and even if it gets spun off, these links must be maintained.
- Vision has been mainly created by donors; this Stakeholders Meeting has highlighted very positively the views of the city level stakeholders; this is an excellent way of now moving forward. It is important to recall that visions generate expectations which must be delivered. CDIA needs to establish its product and brand it. While it is still too early to define the product, we have made a good beginning toward establishing the topics for future discussion.



List of Participants
 CDIA 1st Stakeholders' Forum
 1:00-5:30pm, 06 Nov. 2008, Qinghuai Room, Crowne Plaza Hotel & Suites, Nanjing, China

title	Name	Position	Organization	Country	email
1.	Brian Roberts		CSIRO	Australia	
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3.	Liu Hanyong	Deputy Chief, International Division, Shanghai Municipal Administration of Finance & Taxation	Shanghai Municipal Finance Bureau	China	
4.	Ji Xinhua	Deputy Chief, International Division, Shanghai Municipal Administration of Finance & Taxation	Shanghai Municipal Finance Bureau	China	
5.	Hao Xu		Unirule Institute of Economics (Beijing)	China	
6.	Samantha Anderson	Sr. Project Officer	International Centre for Sustainable Cities (ICSC)	Canada	sjanderson@icsc.ca
7.	Nola-Kate Seymoar	President and CEO	International Centre for Sustainable Cities (ISSC)	Canada	nkseymoar@icsc.ca
8.	Xia Gingsheng		Jaozuo, Henan	China	
9.	Lier Quing		Jaozuo, Henan	China	leq2008@tom.com
10.	Jorg Haas	Head Governance Division, Planning and Development Department	GTZ	Germany	
11.	Michael Funcke Bartz	Senior Project Manager, Sustainable Technologies, Industrial and Urban Development	InWEnt	Germany	
12.	Berthold Kuhn	Desk Officer, Regional Development Policy Asia, South-East Asia	BMZ	Germany	
13.	Julia Krause	Project Manager, Water and Vocational Training	KfW	Germany	
14.	Pradeep Singh	Vice Chairman & Managing Director	IDFC Projects Limited	India	singh.pradeep1@gmail.com
15.	Om Prakash Mathur		NIPFP	India	

title	Name	Position	Organization	Country	email
16.	Budhy Tjahjati S. Sugijanto	Director	URDI	Indonesia	vivi@urdi.org
17.	Peter Woods	Secretary General	UCLG-ASPAC	Indonesia	
18.	Desra Hilda D.		UCLG ASPAC	Indonesia	desra@uclg-aspac.org
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20.	Wayne Wescott	Chief Executive Officer	ICLEI	Indonesia	wayne.wescott@iclei.org
21.	Somphone Dethoudom	Director General	Ministry of Communication, Transport, Post and Constructions (MCTPC)	LAO PDR	dethoudomdhup@yahoo.com
22.	Tsedendorj Enkhbayar		Urban Development Resource Centre	Mongolia	enkhbayar@mik.mn
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24.	Jose Roni Peñalosa	City Planning and Development Officer	Iloilo City	Philippines	joseronipen@gmail.com
25.	Francisco Fernandez	City Administrator	Cebu City Mayor's Office	Philippines	bimbo.fernandez@yahoo.com
26.	Paul Villarete	Planning and Development Coordinator	Cebu City Mayor's Office	Philippines	paul@villarete.com
27.	Sabrina Ho	Senior Officer	IE Singapore	Singapore	sabrina_ho@iesingapore.gov.sg
28.	Joanna Lee	Chief Operating Officer	Centre for Liveable Cities	Singapore	
29.	Inmaculada Martinez		Ministry of Economy	Spain	
30.	Karl Erick Ramstrom	Consultant	Sida	Sweden	
31.	Thomas Melin	Senior Policy Advisor, Department for Environment, Climate Change and Sustainable Services	Sida	Sweden	
32.	Johann Willert	Programme Officer, Division for Urban Development	Sida	Sweden	
33.	William Cobbett	Manager	Cities Alliance	U.S.A.	
34.	Kay Choe		ADB	Philippines	
35.	Hun Kim		ADB	Philippines	

title	Name	Position	Organization	Country	email
36.	Mary Racelis	Moderator Stakeholders' Forum	CDIA	Philippines	
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42.	John - Olof Vinterhav	Land Management Specialist	ADB - CDIA	Philippines	jvinterhav@adb.org
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